Hi, my name is David Harnage and I am the Chief Operating Officer. I’m glad you made the decision to join Old Dominion University—an engaged community of faculty, staff, and students whose work makes a difference in the world and who are committed to excellence.

Here’s how you can reach me.

The Office of the Chief Operating Officer oversees the University’s daily operations, integral to Old Dominion’s people, physical assets, and mission. I would like to tell you about the role our office plays in enhancing University life and making ODU a great place to live and work.

Our Office is organized in eight teams: Financial Services to University Services, Auxiliary Services, Public Safety, Human Resources, Construction & Procurement, Strategic Communications and Marketing, the Center for Enterprise Innovation, and it also includes the Real Estate Foundation; we offer support and strategy. Here’s a brief overview of our work.

**Financial Services**
The Financial Services team oversees the University’s budget and provides budget training and support to all units across the University. This team is also responsible for procurement—securing favorable prices for goods and services from reliable vendors—and managing property control solutions; and other financial services, such as payroll, accounts payable, and travel reimbursement.

**University Services**
The University Services team provides Information Technology support for all students, faculty, and staff, and manages our facilities’ operation and maintenance, including our award-winning recycling program. The team also provides oversight of all design and construction projects on the campus.
Auxiliary Services

Auxiliary Services is our non-academic support team that manages transportation and parking; concerts and other entertainment events at the Ted Convocation Center; the Mail Center; the University’s ID card services; the Bookstore; the Webb University Center (our student life building that is located behind the lion statue fountain on Kaufman Mall). It also includes Monarch Dining services, which includes more than 15 restaurants and franchise locations on campus. In addition to these dining operations, faculty and staff enjoy access to the Faculty Dining Room, which offers table-service lunch on weekdays, from 11:30 a.m. to 1:30 p.m., at the Ainsley Football Complex.

Public Safety & Police

Our Public Safety & Police Department delivers safety services to campus, including risk management, environmental and health safety, and emergency management. This team is also responsible for ensuring the University’s compliance with the federal Clery Act and publishing the University’s Annual Security and Fire Safety Report. The Police Department provides 24/7 protection services to the University community and actively promotes and implements safety awareness programs. The ODU Police Department’s offices are located across from the Gordon Gallery, at 4516 Monarch Way.

Human Resources

The Human Resources team oversees the recruitment, development, and retention of all university employees. Later on, you will hear more about H-R’s work from Vice President September Sanderlin.

Strategic Communication and Marketing

The Strategic Communication and Marketing team carries out communication and marketing strategies that promote the university’s mission in a clear and compelling way. The team’s public relations specialists, marketing experts, content creators, writers, designers,
photographers, and web and social media strategists engage and collaborate with units across the University to present the best of ODU and to tell our story.

**Center for Enterprise Innovation**
Located on Monarch Way, the Center for Enterprise Innovation offers a robust entrepreneurial ecosystem for people in our region, including access to capital, professional training, mentoring, programs, and networking events. It also offers targeted programs for veterans, women entrepreneurs, technology companies and more.

**Real Estate Foundation**
The Real Estate Foundation’s charge is to develop the University Village, a mixed-use development including retail, residential, and office buildings. This team leases, manages, and acquires real estate on behalf of the University through public/private partnerships, including student housing and retail commercial space. The Foundation also owns land for academic and mixed-use purposes.

A recent study by the Virginia Business Higher Education Council indicated that the total economic impact of ODU to the Commonwealth is more than $2.1 billion in GDP. As a large public research university located in a major metropolitan area, we place great importance on our relationships within the Hampton Roads region and remain committed to being one of the major engines that drives its economy.

Old Dominion serves as the region’s hub of research and innovation and is widely known for promoting economic development and entrepreneurship activity.

Old Dominion University is a public University that receives funding and support from the Commonwealth of Virginia. Our operating budget for 2015-16 is more than half-a-billion
dollars. These charts show you the funding sources and where the funds were spent, for 2014-15. Like many universities, our largest source of funding comes from student tuition and fees. These monies support our instructional program, academic support, student services, institutional support, the operation and maintenance of our physical plant, and some of our research initiatives. The great majority of our research support comes from our Research Foundation. Our auxiliary programs have grown to more than one hundred million dollars in annual operations.

The University recently updated the campus master plan to reflect our changing needs. The revised plan organizes and develops the physical space of the campus to support the future goals of the university.

Old Dominion University’s waterfront campus is located on the Elizabeth River in an urban environment. The Norfolk campus has about two hundred and fifty acres, which includes the University Village land. As you can see, we encompass a large number of academic, administrative, and support structures, in excess of five million square feet of space.

As with any campus master plan, the timeline for Old Dominion's plan will extend at least 20 years. Remaining within the existing university boundaries was one of the main planning objectives, so creating new academic, residential, and other spaces will involve redevelopment of the campus to organize areas more logically. Also, most new construction will be taller than existing structures.

We are in the midst of implementing our campus master plan. Here are examples of facilities we have recently built.

**Engineering Systems**

The Engineering Systems Building is located adjacent to Kaufman Hall and north of Perry Library. It’s approximately a fifty thousand square foot building for the Batten College of
Engineering and Technology, which houses a variety of important new academic and research facilities for the College.

**Barry Arts**
The new Barry Arts Building is located in the University Village on Monarch Way. It is a 39,000 square foot instructional facility of studios, labs, and offices that is home to the Art Department. The building also houses the Chrysler & Hofheimer Art Library.

**Brock Commons**
Also shown is a rendering of Brock Commons, an exciting addition to the Arts District in the University Village and part of the Goode Theatre / the Barry Art Building / The Hixon Art Studio / the Gordon Art Gallery area. Construction for this outdoor amphitheater, which includes a water wall and wetlands pathway, was completed in December.

**James A. Hixon Art Studio**
Here is a rendering of the new James A. Hixon Art Studio, a 26,000 square foot facility of studios, labs, and office space located in close proximity to the Barry Arts Building and Brock Commons, in the University Village.

Several additional buildings are either in design or construction.

On the left is a rendering of the new **Darden College of Education Building**, which is currently under construction. This 120,000 square foot building is located at the corner of 43rd and Hampton Blvd and it will become an important gateway to the university.

**Burnett and Blanche Mitchum Basketball Practice Facility**
The state-of-the-art Burnett and Blanche Mitchum Basketball Practice Facility will be connected to the Ted Constant Convocation Center along Monarch Way. This new facility will serve as the home for the men's and women's basketball coaching staffs, and will include a practice
gymnasium, sports medicine, and sports performance and enhancement centers, and NBA-style locker rooms.

**Dining Facility**

The new 45,000 square foot Dining Facility will provide students, faculty, and staff with expanded dining options. It is currently under construction on 49th Street.

I hope this presentation gave you an overview about the role that the Office of the Chief Operating Officer plays in enhancing University life and making ODU a great place to live and work as well as our economic development efforts in the region; gave you a better understanding of our budget; and provided you with an update on our campus master plan.

Please accept this as an invitation to contact me or a member of our office if we can make your transition and work here at Old Dominion University a smooth and beneficial one. Welcome to Old Dominion!